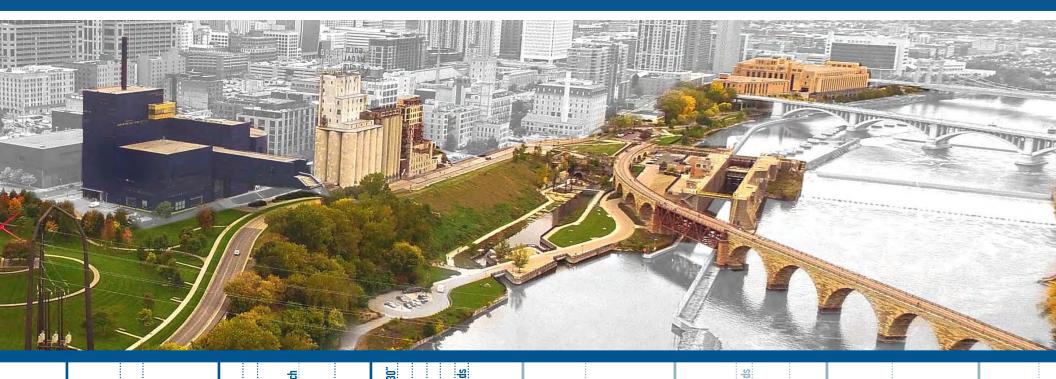




#### Implementing a Shared Vision for the Upper Lock



2016 -

nds of the Lock & Dam Founded S Conditional Use Permit – Visitor Use Predesign Fundraising Goal Met – 2:1 Match

NPCA 'Transforming the Lock'

2017

Meet Mpls "Destination Transformation 20: MN Legislative Action on RDF Grants US Army Corps Funds Study Process Coalition Kickoff Meeting MPRR Resolution – State Bond Support Circus Minneannis Resolution – State Bond

018

2019

Fundraising Goal – 1:1 Private Match City of Minneapolis Resolution – State Bonds

ongressional Acti

ZUZU State Bonding Bill at Legislat

2021

Bid Package Complete in 202'



MPRB "Central Riverfront Master Plan" Navigation Suspended at Upper Lock

#### Implementing a Shared Vision for the Upper Lock

#### 2018 State Bonds: Resolutions by MPRB & the City of Minneapolis

Now, Therefore, Be It Resolved by The City Council of The City of Minneapolis supports these bonding projects for the 2018 legislative session.

Be it Further Resolved that the following capital investment projects are submitted to the Minnesota Management and Budget Office and that the projects are prioritized as follows:

- 1. Upper Harbor Terminal Redevelopment = \$14.0 million
- 2. Emergency Operations and Training Facility: Phase II = \$2.5 million
- 3. Central City Storm Tunnel Rehabilitation = \$19.0 million
- 4. Upper St. Anthony Falls Lock Redevelopment = \$1.5 million

Be it Further Resolved that Minneapolis Intergovernmental Relations Department staff is directed to properly file these requests for funding with the Minnesota Management and Budget office.

RESOLVED, That the Board of Commissioners authorize the Superintendent to collaborate with other agencies in submitting requests to MMB for the Dinkytown Trail Corridor, Minnehaha Creek Environmental and Recreational Improvements, the Fort Snelling Upper Post Outdoor Skills and Adventure Center, and the Upper St. Anthony Falls Lock and Dam; and







#### Implementing a Shared Vision for the Upper Lock

#### A Coalition for the Upper Lock as a Major Destination

On June 2, 2017, representatives from the following organizations convened at a coalition building meeting about re-purposing the Upper St. Anthony Falls Lock.

City of Minneapolis

Downtown Minneapolis Neighborhood Association

East Town Business Partnership

Friends of the Lock & Dam

Friends of the Mississippi River

Friends of the Riverfront

Marcy-Holmes Neighborhood Association

Meet Minneapolis

Metropolitan Council

Mill City Museum

Minneapolis Downtown Council/DID

Minneapolis Park Foundation

Minneapolis Park & Recreation Board

Minneapolis Riverfront Partnership

Minnesota Historical Society

Mississippi Park Connection

Mississippi Watershed Management Organization

National Parks Conservation Association

National Park Service

Science Museum of Minnesota

St. Anthony Falls Laboratory

Target Corporation

University of Minnesota

U.S. Army Corps of Engineers

Wilderness Inquiry



#### Implementing a Shared Vision for the Upper Lock

#### Coalition Statement

The following coalition statement was supported by a unanimous show of hands at the conclusion of the June 2 meeting, and is now making the rounds for endorsement by organizational leadership boards in preparation for marketing the project with supportive logos when the website is launched:

We support the St. Anthony Falls Upper Lock as the centerpiece of an iconic civic and cultural destination, reflective of our shared history, for the use and enjoyment of all.

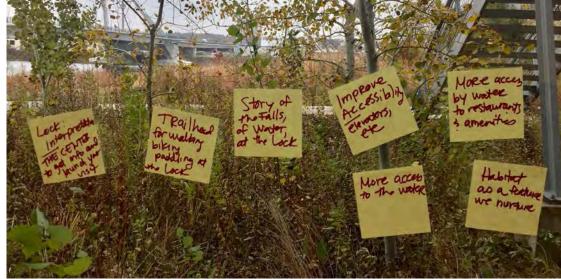


#### Implementing a Shared Vision for the Upper Lock

#### A Coalition for the Upper Lock as a Major Destination

On November 2, 2017, a second coalition meeting was convened. 21 organizations were present for a poster session and 40 people participated in a programming workshop considering the Lock in the context of the Central and Upper Riverfront.





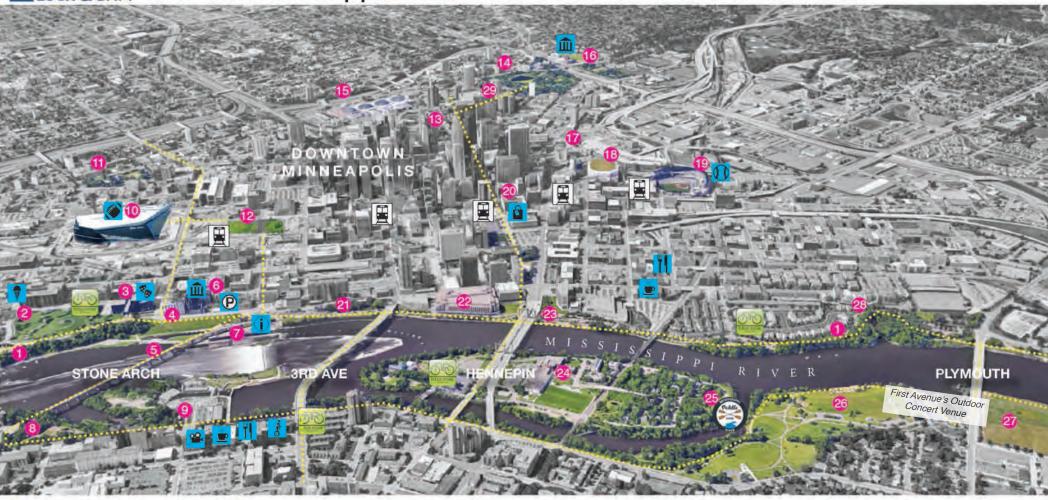








#### > > Central & Upper Riverfront Destinations and Activities



- West River Parkway
- @ Gold Medal Park
- 3 The Guthrie
- Mill Ruins Park
- StoneArch Bridge
- 6 Mill City Museum
- St.Anthony Lock and Dam
- 8 Father Hennepin Park

- St.Anthony Main
- US Bank Stadium
- Elliot Park
- 12 The Commons
- 18 Peavey Plaza
- Loring Park
- (5) Convention Center
- WalkerArt Museum and Sculpture Garden
- FirstAvenue

- Target Center
- Target Field
- Nicollet Mall
- Water Works
- Re-purposed Post Office
- First Bridge Park
- Wicollet Island
- 25 Paddle Share

- Boom Island/Minneapolis Water Taxi
- Halls Island
- 4th Ave North Playground
- 29 Loring Greenway and Greenway Playground
- Light Rail
- Nice Ride Station
- Mississippi Paddle Share

RiverFirst Pathways



#### > > Central & Upper Riverfront Destinations and Activities



- 30 Eloise Butler Wildflower Garden 37
- Folwell Park
- 3 Theodore Wirth Park
- Hall Park
- North Commons Park
- Farview Park
- 35 Orvin "Ole" Olson Park
- Cleveland Park

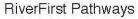
- Perkins Hill Park
- Edgewater Park
- Food Building
- Dangerous Man Brewing
- Sheridan Memorial Park



Nice Ride Station



Mississippi Paddle Share





#### > > Central & Upper Riverfront Destinations and Activities



- 48 Valley View Park
- 49 Jordan Park
- 45 Cleveland Park
- 6 Folwell Park
- Porter Field
- Patrick Henry High School
- Victory Memorial Parkway

- 50 Webber Park and Pool
- 51 Shingle Creek Park
- Karl W. Kroening Interpretive Center
- 63 Mississippi River Park
- **64** Upper Harbor Terminal
- 55 Xcel Field Park
- 68 Marshall Terrace Park

- **100** Heron Rookery
- 58 Edgewater Park
- Nice Ride Station
- Mississippi Paddle Share
- RiverFirst Pathways

Growth

#### Implementing a Shared Vision for the Upper Lock

#### SUPPORTING PLANS & INITIATIVES BY MAJOR STAKEHOLDER ORGANIZATIONS

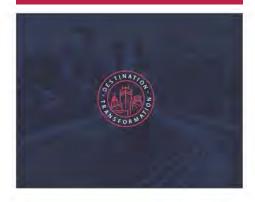




## Implementing a Shared Vision for the Upper Lock

#### MEET MINNEAPOLIS

## DESTINATION TRANSFORMATION 2030



"Build an iconic visitors center on Downtown's Central Riverfront"

 Destination Transformation 2030, Initiative 3, Meet Minneapolis MINNEAPOLIS PARK & RECREATION BOARD

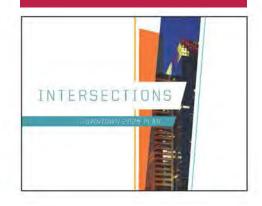
#### CENTRAL RIVERFRONT MASTER PLAN



"Collaborate with partner agencies to create a visitor's center on the lock and dam structure. The building is anticipated to include an orientation center, interpretation, classroom, restrooms, food concession, and indoor/outdoor patio."

 Central Riverfront Master Plan, 7-16, Minneapolis Park and Recreation Board MINNEAPOLIS DOWNTOWN COUNCIL

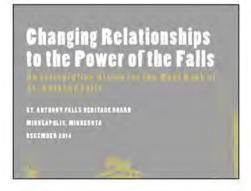
#### **DOWNTOWN 2025**



"Create and sustain a green infrastructure – and showcase the Riverfront.... Enhance and emphasize the Riverfront as a world-class destination and Downtown's green focal point."

 Intersections: Downtown 2025 Plan, Goal 7, Minneapolis Downtown Council ST. ANTHONY FALLS
HERITAGE BOARD

**POWER OF THE FALLS** 



"Meet the needs of a growing number of visitors."... "In particular, focus on the federal processes to repurpose the Upper Lock and Dam as an ideally located venue for visitor amenities."

 Changing Relationships to the Power of the Falls, Recommendation 4, St. Anthony Falls Heritage Board



## Implementing a Shared Vision for the Upper Lock

#### About Friends of the Lock & Dam

Organizational Mission:

"Re-purpose the Upper St. Anthony Falls Lock to a world class destination visitor and interpretive center, consistent with the Central Riverfront Regional Park Master Plan and fully integrated with the Water Works/RiverFirst Initiative."

- Local 501(c)3 public nonprofit
- Incorporated by interested citizens in February 2016
- Annual operating budget of \$400,000
- \$5 million already raised for implementation; committed to continued private fundraising
- 9-Member Board of Directors embodying years of commitment to public interest and the future of the Riverfront



#### Implementing a Shared Vision for the Upper Lock

**TRANSFORMING** THE LOCK **RIVERFRONT ADVOCACY NATIONAL PARKS ADVOCACY WATER WORKS RIVERFIRST DESTINATION TRANSFORMATION** 2030 **DOWNTOWN 2025 DTWN PUBLIC REALM FRAMEWORK POWER OF THE FALLS DEVELOPMENT EXPERTISE AMERICAN INDIAN** 

**Board Members** 

Paul Reyelts, Pres., Treas.

• Mark Wilson, Vice Pres

Tom Fisher, Vice Pres

🖫 Lisa Hondros, Secretary 🐱

Kjersti Monson, Mngr

Edna Brazaitis, Member

Peter Gove, Member

Kit Richardson, Member

John Koepke, Member

**MPLS PARK FOUNDATION** 

**GOLD MEDAL PARK CONSERVANCY** 

**FRIENDS OF THE** MISSISSIPPI RIVER 刀

Ш

SOURCE

**ORGANIZATIONS** 

**FRIENDS OF THE RIVERFRONT** 

ST.ANTHONY FALLS **HERITAGE BOARD** 

> **TRUST FOR PUBLIC LAND**

DOWNTOWN COUNCIL

**MEET MPLS/TMP** 

NPCA MIDWEST COUNCIL

**MINNESOTA** 

PRESERVE MPLS

**UNIVERSITY OF** 



**PERSPECTIVE** 

#### Implementing a Shared Vision for the Upper Lock

#### COALITION COMMITTEES WILL BEGIN WORK AT THE END OF 2017

Government Organizations STAKEHOLDER ENGAGEMENT Cultural Stakeholders Citizens Adopted Plan Directives **Coalition Insights** PROGRAM, PRESERVATION & DESIGN Operator/Tenant Needs Site Conditions Private **FUNDING** Public Disposition & Feasibility SITE CONTROL/PRE-DEVELOPMENT Due Diligence Terms & Agreements ProForma/Bus, Plan MANAGEMENT & OPERATIONS **Operating Agreements** Roles & Responsibilities

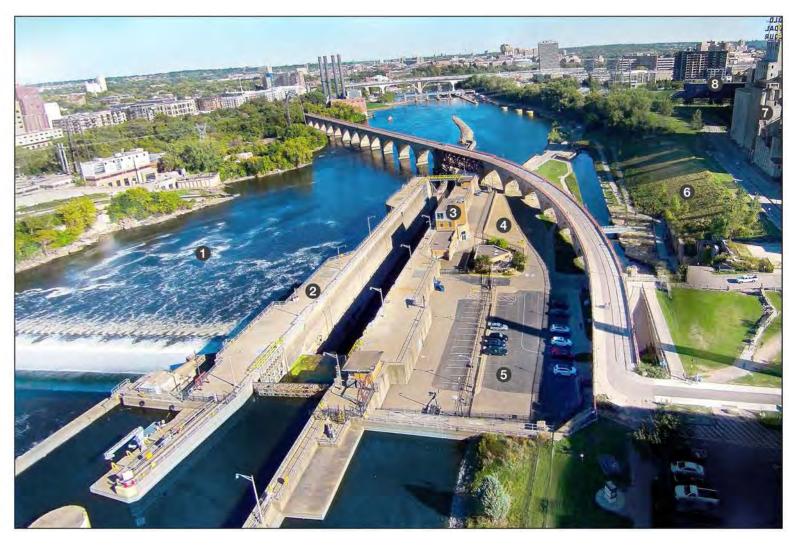


#### Implementing a Shared Vision for the Upper Lock

#### Consultants Contributing to Implementation Activities

- **Husch Blackwell,** Washington D.C. (Jim Hoecker, Senior Counsel, former Chair of FERC) FERC Intervention (prepared successful Motion to Intervene)
- Advantus Strategies, Washington D.C. (John Paul Woodley, former Assistant Secretary of the Army, Civil Works) *USACE & Congressional strategy*
- VJAA, Minneapolis MN (Vince James, lead) design issues
- 106 Group, Minneapolis, MN (Ann Ketz, lead) heritage preservation issues (prepared a 40 page study that went to FERC)
- Kimley-Horn, Minneapolis, MN (Greg Brown, lead) traffic impacts analysis
- Mortenson, Minneapolis, MN (Brad Kruse, lead) cost & construction issues
- **Herman Real Estate Advisors,** Minneapolis, MN (John Herman, lead) development, public finance & regulatory approvals





- St. Anthony Falls
- 2 Lock and Dam
- Observation Tower
- Gravel Hill
- Surface Parking
- 6 Mill Ruins Park
- Mill City Museum
- 8 Guthrie Theater





- St. Anthony Falls
- 2 Lock and Dam
- Visitor Center
- Interpretive / Event Center (below park and plaza)
- 6 Park and Plaza
- 6 Stone Arch Bridge
- Boat Landing and Nice Ride Station
- Water Works
- 9 Mill City Museum
- 10 Guthrie Theater

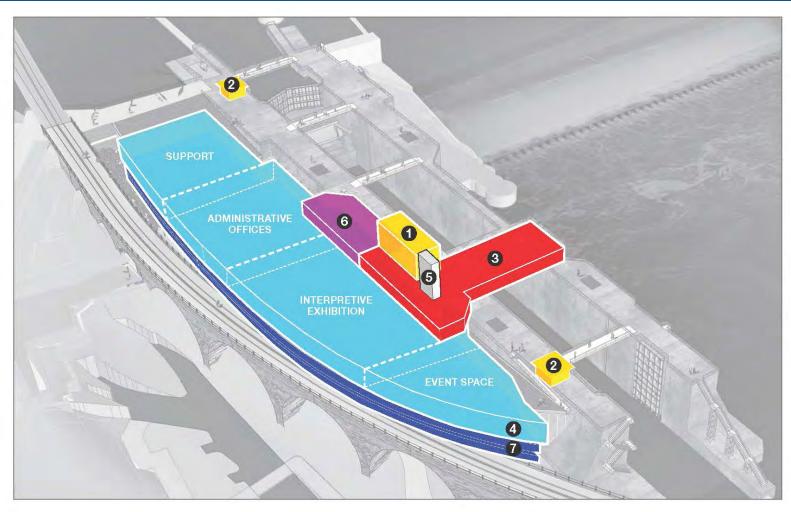




- **G** Guthrie Theater
- Mill City Museum
- **6** Mill Ruins Park
- Stone Arch Bridge
- Interpretive / Event Center (below park)
- 6 Visitor Center
- St. Anthony Falls
- Water Works







- **Existing Observation Tower** (3,750 sq ft 3 Levels)
- 2 Existing Control Houses
- 3 Visitor Center (7,500 sq ft)
- 4 Interpretive Center (44,000 sq ft)
  - Event Space
  - Interpretive Exhibition
  - Administrative Offices
  - Support
- 6 Vertical Circulation
- 6 Cafe and Kitchen (4,700 sq ft)
- 7 Parking (100,000 sq ft 2 Levels, 236 Spaces)





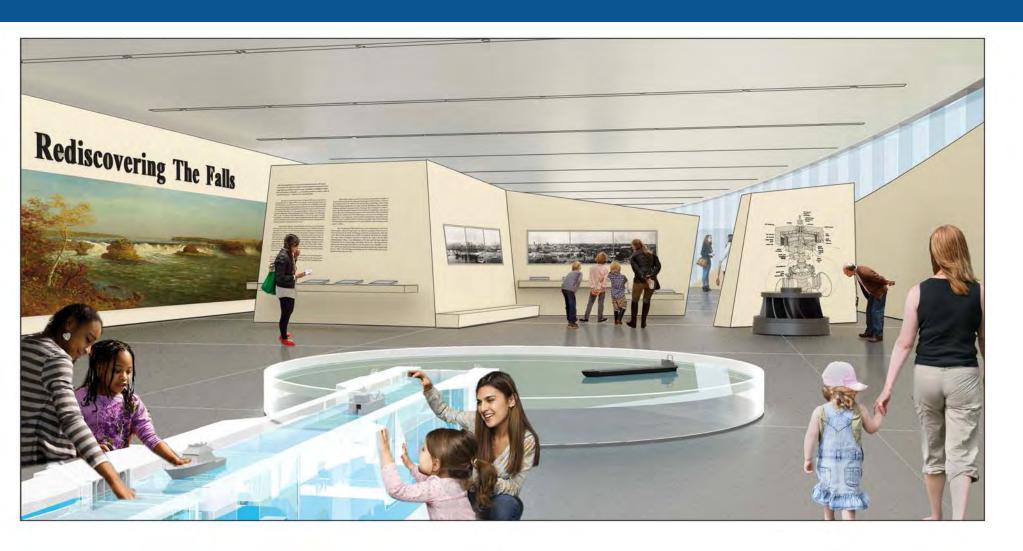








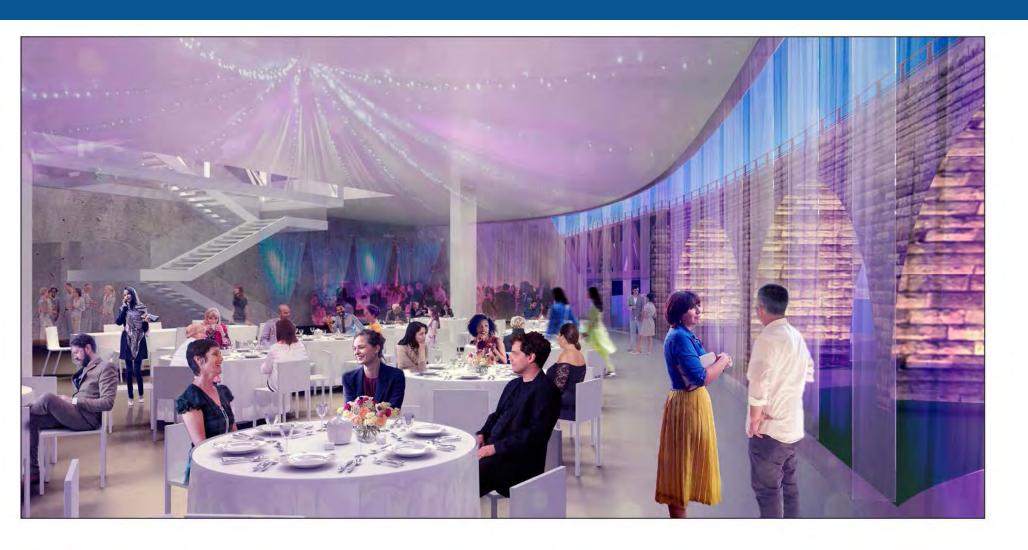








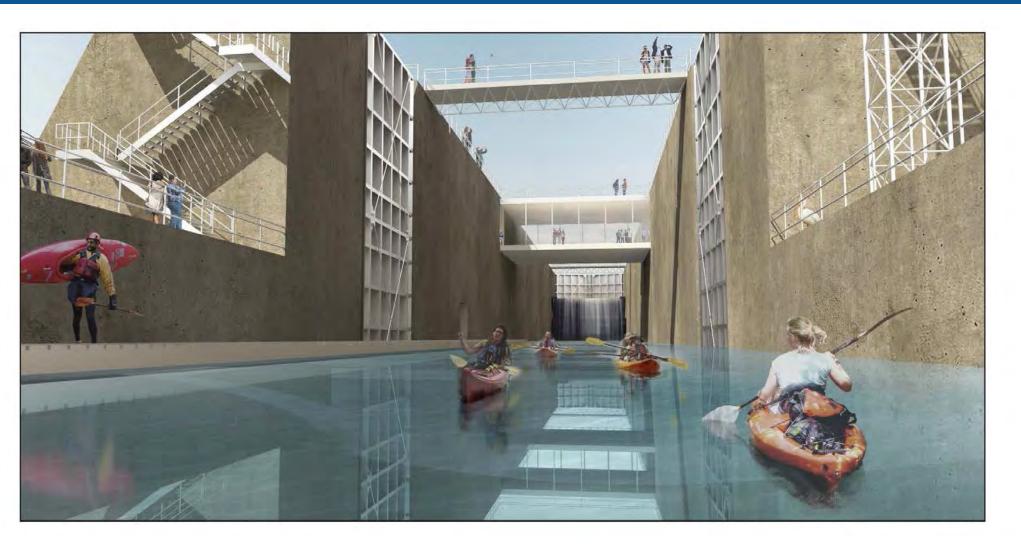










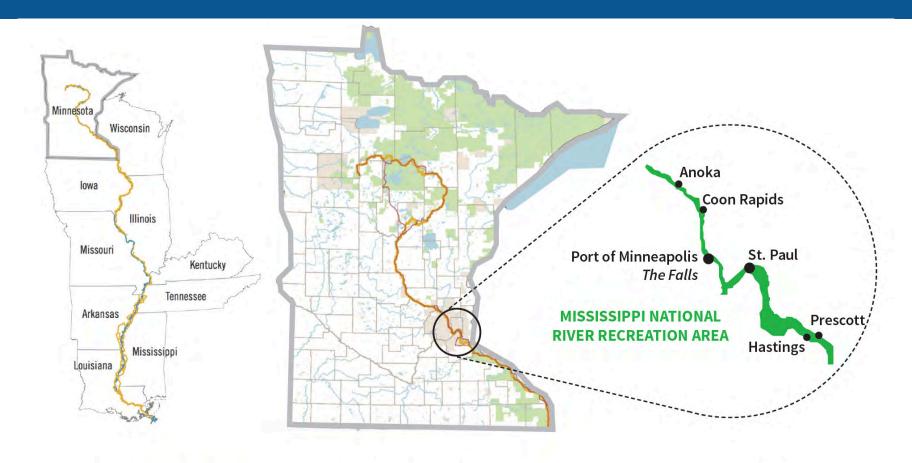








#### Implementing a Shared Vision for the Upper Lock



THE 10-STATE GREAT RIVER
ROAD, A NATIONAL SCENIC
BYWAY, FOLLOWS THE
MISSISSIPPI & IS CALLED "THE
BEST DRIVE IN AMERICA"

THE "MISSISSIPPI HEADWATERS STATE" CLAIMS 565 MILES OF THE TOTAL ROUTE, CROSSING 43 COMMUNITIES IN 20 COUNTIES THE FALLS, SITED AT THE ONLY
WATERFALL ON THE MISSISSIPPI,
ANCHORS AN ICONIC URBAN
WATERFRONT IN A NATIONAL PARK,
ON THE GREAT RIVER ROAD



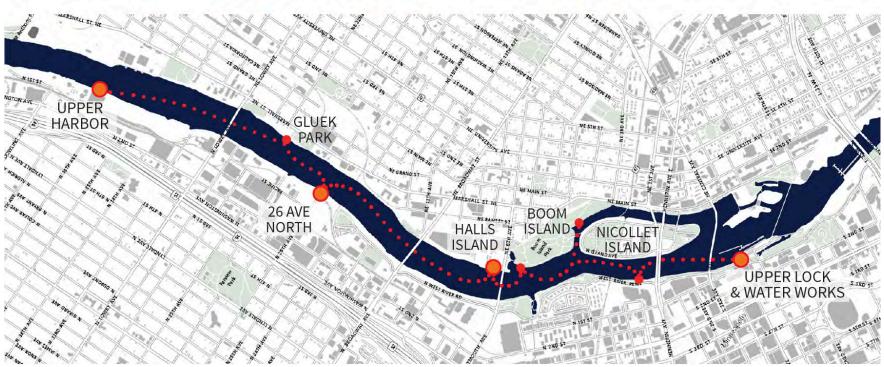
#### Implementing a Shared Vision for the Upper Lock







#### A RIVER RUNS THROUGH IT





#### Implementing a Shared Vision for the Upper Lock

"We support the **St. Anthony Falls Upper Lock** as the centerpiece of an iconic civic & cultural destination, reflective of our shared history, for the use & enjoyment of all."



















Friends of the Riverfront







### Implementing a Shared Vision for the Upper Lock

The St. Anthony Falls Upper Lock will be an iconic civic and cultural destination on the Mississippi River. It is projected to be a destination for millions of visitors to the riverfront district annually.

